

Campus Budget Update

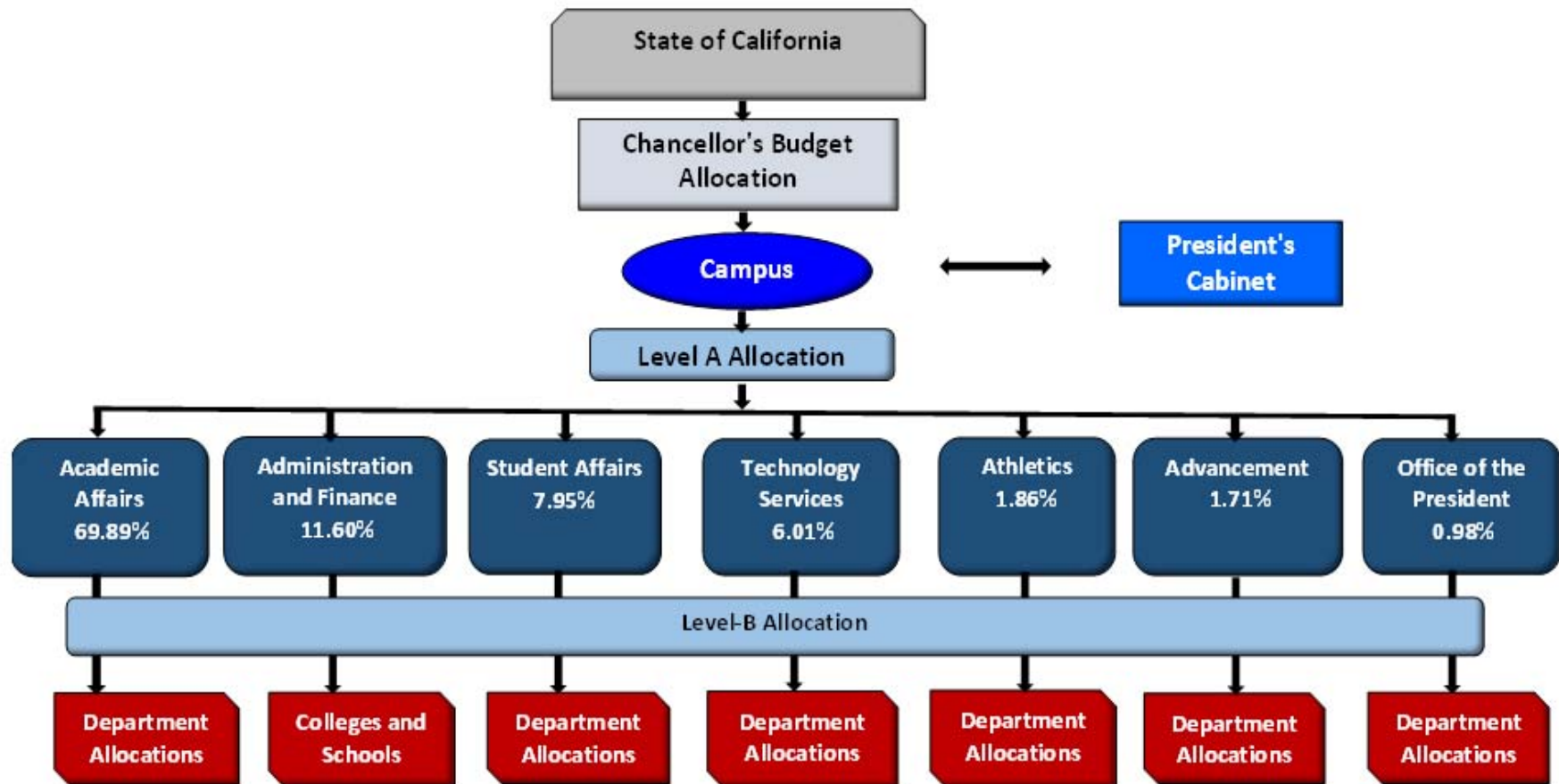
Presentation to Staff Assembly

October 30, 2019

CSU Budget Cycle



- CSU Budget Planning
- Trustees adopt CSU budget request to be submitted to the Governor
- Governor's Budget submitted to Legislature
- Legislative Analyst's budget analysis released
- Governor's May Revised
- State Budget Adopted
- CSU Budget Finalized



Campus Allocations

Operating Budgets

- Division budgets from Level A base funding are permanent.
- Division budgets may be incrementally adjusted annually for specific initiatives.
- New Incremental annual funding (enrollment growth) is allocated based upon Level A percentages (net of adjustments for Centrally Managed Funds).

Centrally Managed Funds

Benefits Pool

Risk Pool

President's Reserve

Strategic Plan

Student University Grants (SUG)

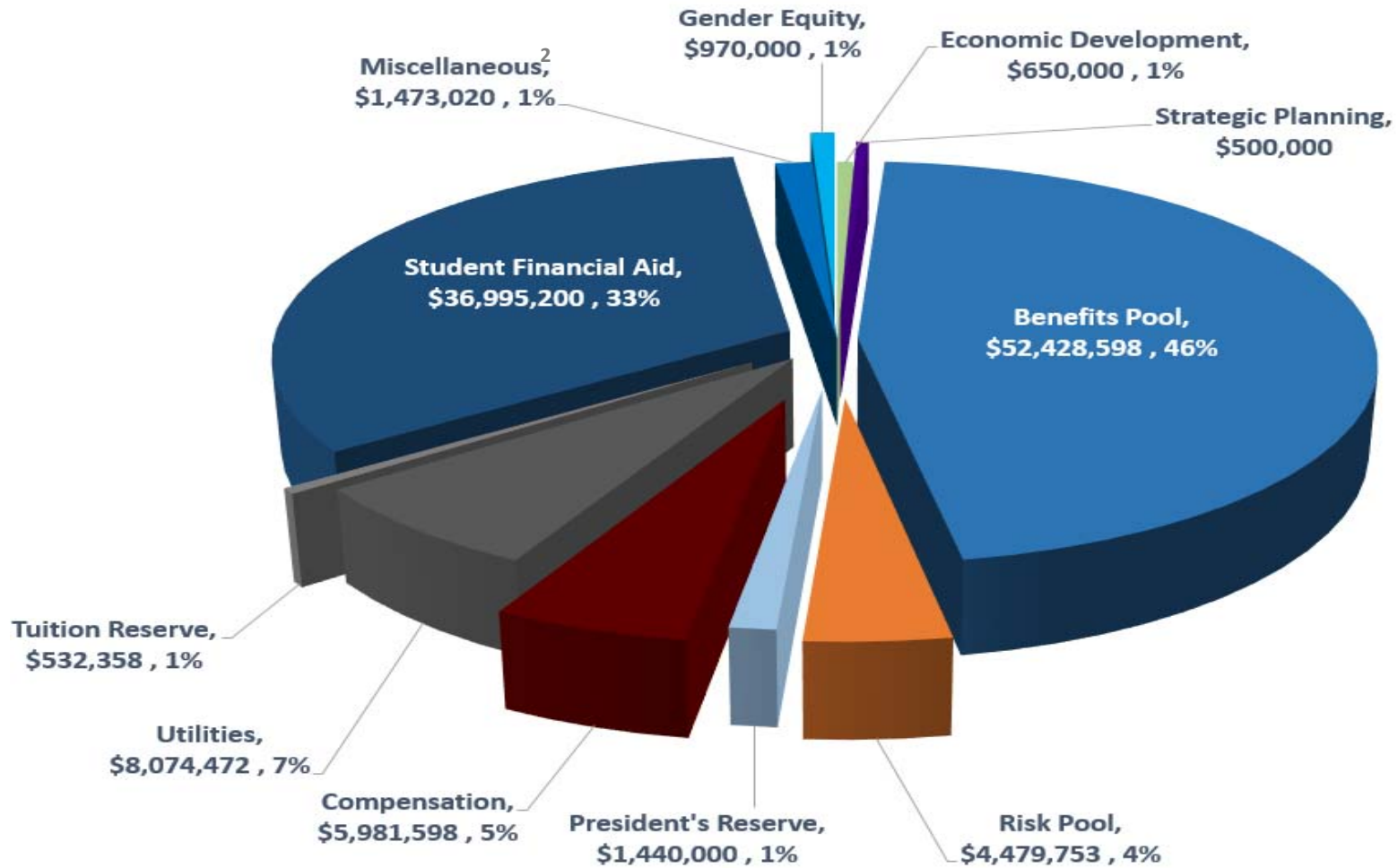
Compensation Pool

Utilities

Tuition Reserve

Graduation Initiative 2025

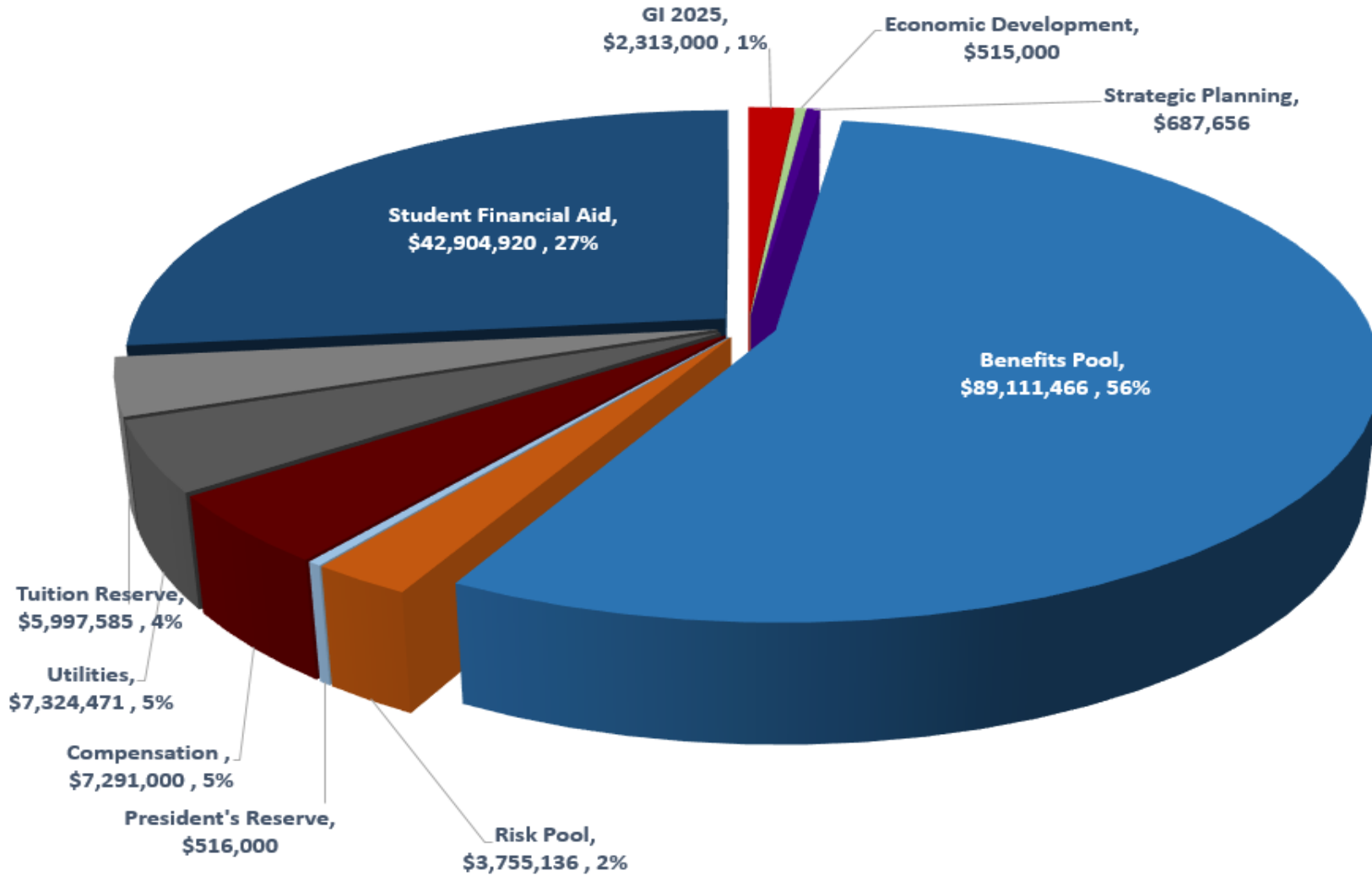
Centrally Managed Funds 2014-15¹



¹ Base year for comparative purposes

² Perkins & Graduate Grants, EOP, Interest

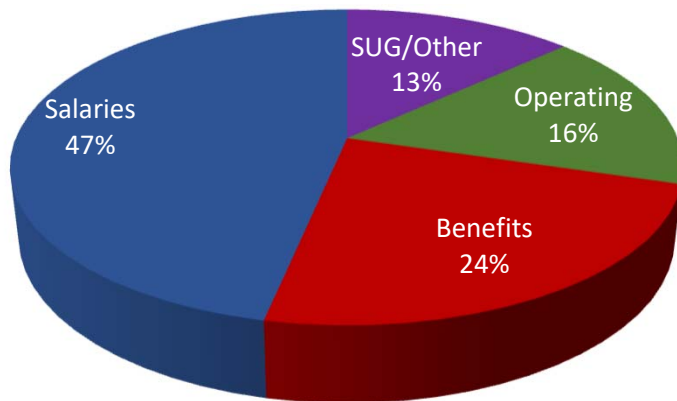
Centrally Managed Funds 2019-20



2019-20 Budget Overview

Annual Expenditures (Actual)

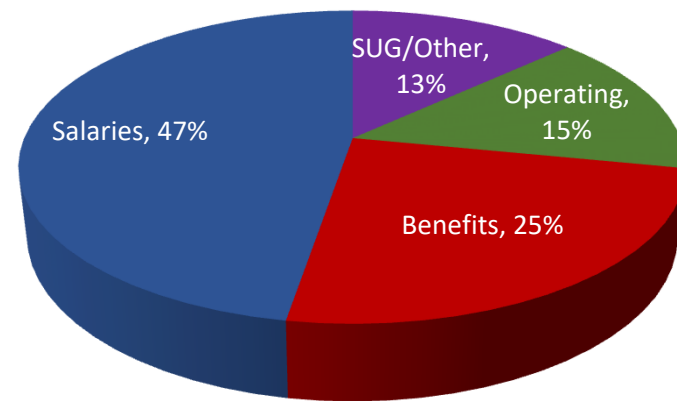
2017-18



■ SUG/Other	■ Operating	■ Benefits	■ Salaries
\$43,575,752	\$54,456,032	\$78,350,408	\$154,542,559

Total: \$330,924,751

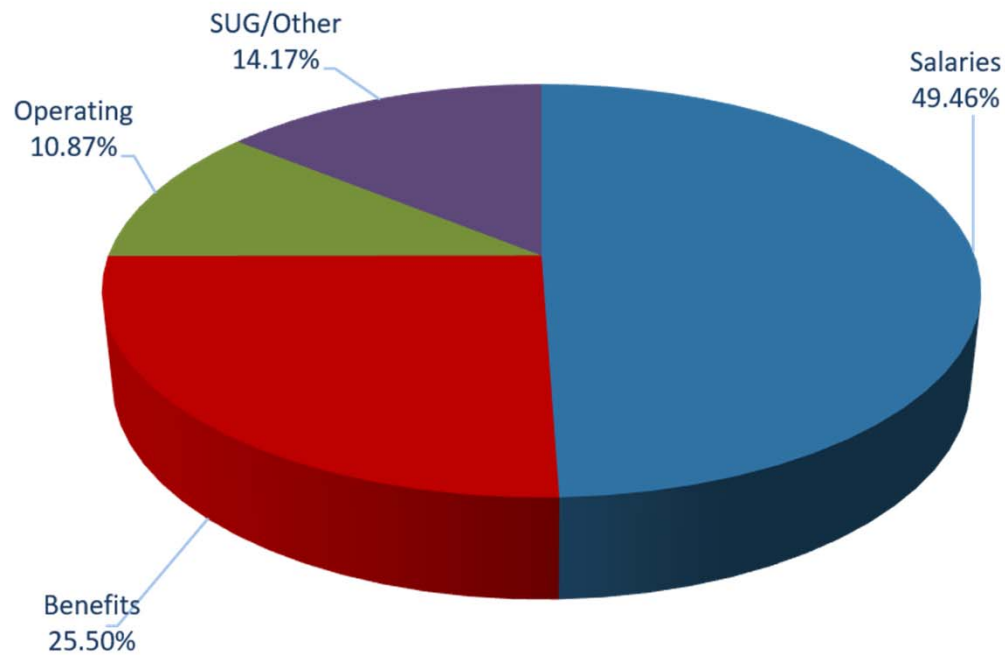
2018-19



■ SUG/Other	■ Operating	■ Benefits	■ Salaries
\$44,534,684	\$50,411,278	\$83,041,990	\$160,028,721

Total: \$338,016,673

2018-19 Budget Allocation



■ Salaries ■ Benefits ■ Operating ■ SUG/Other
\$150,135,479 \$77,418,622 \$33,005,911 \$43,004,920

\$303,564,932 (Net of Health Fee)

2019-20 Budget

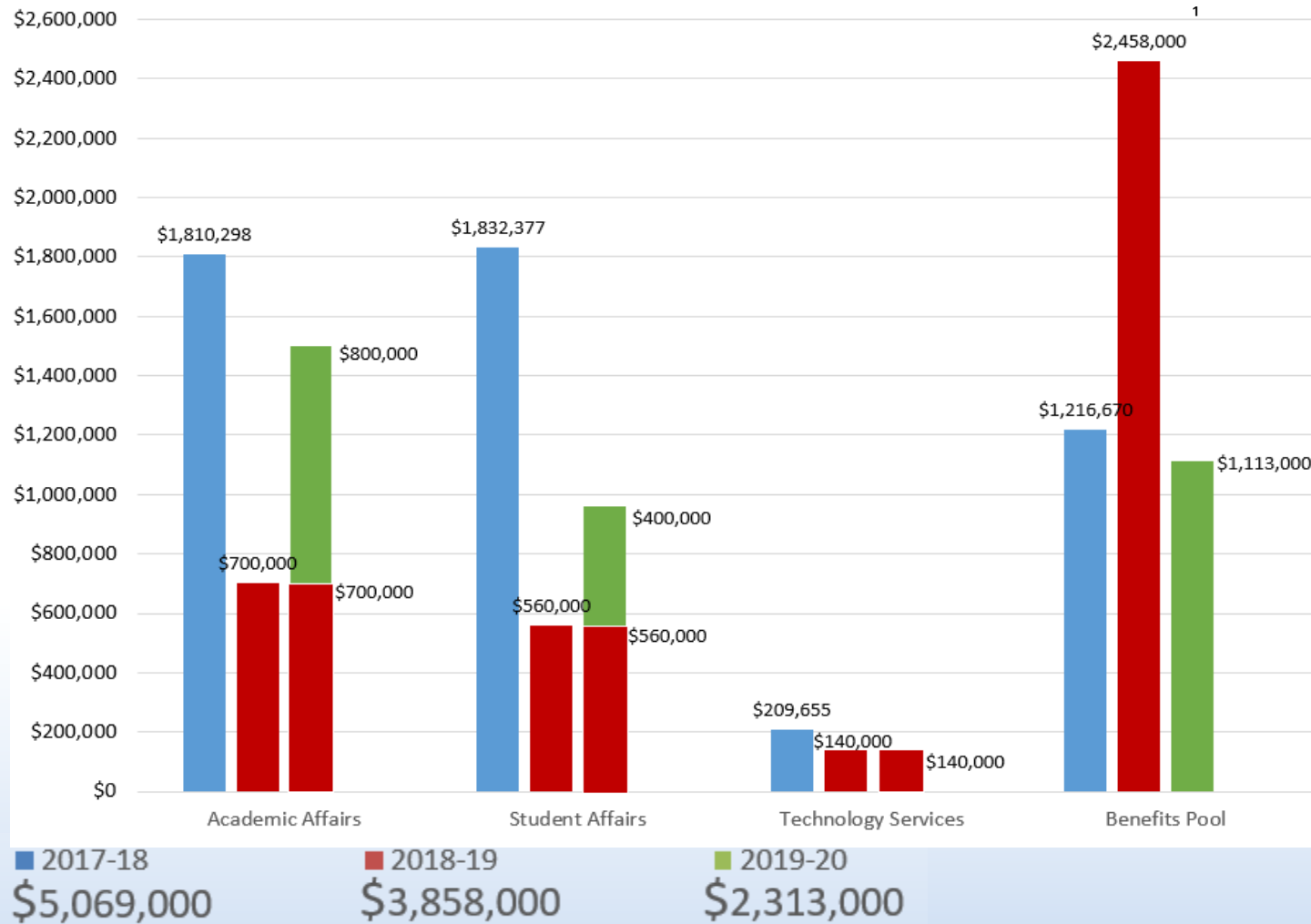
	CSU	Fresno
2018-19 Final Budget	\$3,627,143,000	\$164,229,432
2018-19 State Funded Retirement Adjustment	\$22,502,000	\$1,017,000
2018-19 Revised General Fund Base	\$3,649,645,000	\$165,246,432
2019-20 General Fund Increase	\$332,907,000	\$17,790,600
2019-20 Total General Fund Budget	\$3,982,552,000	\$183,037,032
2018-19 Final Budget Gross Tuition & Fees	\$3,118,104,000	\$143,416,000
2019-20 Projected Tuition from 2.75 enrollment growth	\$46,158,000	\$2,787,000
2019-20 Gross Tuition & Fees	\$3,164,262,000	\$146,203,000
2019-20 Operating Budget		\$329,240,032
Health Center Fee		(\$3,463,000)
2019-20 Total Operating Budget	\$7,146,814,000	\$325,777,032
2019-20 Projected Expenditure Increases		
Graduation Initiative 2025	\$45,000,000	\$2,313,000
Enrollment Funding (2.75%)	\$131,158,000	\$6,906,000
Average Unit Load Increase		\$351,000
Employee Compensation	\$147,831,000	\$7,291,000
Mandatory Costs		
Employer-paid Health Care and Dental Premium	\$7,304,000	\$388,000
Operations & Maintenance of New Facilities	\$4,748,000	\$64,000
Retirement above State Funding	\$23,198,000	\$1,518,000
Minimum Wage Increase	\$7,022,000	\$528,000
Project Rebound	\$3,300,000	
Rapid Housing for Homeless & Housing Insecure Students	\$6,500,000	
Other Program Adjustments	\$3,004,000	
Total 2019-20 Projected Expenditure Increases	\$379,065,000	\$19,359,000
State University Grant		
2018-19 Campus Base		\$41,345,100
2019-20 Increase		\$1,218,600
2019-20 Total State University Grants		\$42,563,700

2019-20 New Campus Funding

- Permanent enrollment growth funding = \$6,906,000.
 - \$4,406,000 = Level A
 - \$2,500,000 = Benefit Pool
- GI 2025 permanent = \$2,313,000 (Academic Affairs, Student Affairs, Benefits)
- GI 2025 one time = \$1,577,000 (Academic Affairs)
- Cost of instruction
 - Tuition and fees = \$4,569 per FTE
 - General Fund = \$6,753 per FTE
 - TOTAL** = \$11,322 per FTE

Graduation Initiative 2025

2017/18 – 2019/20



¹ Permanent = \$1,058,000
One Time = \$1,400,000

2019-20 Level A General Fund Increase

Division	Amount	Percent
Academic Affairs	\$ 3,079,353	69.89%
Administration & Finance	\$ 511,096	11.60%
Student Affairs & Enrollment Management	\$ 350,276	7.95%
Advancement	\$ 75,343	1.71%
Athletics	\$ 81,952	1.86%
Technology Services	\$ 264,801	6.01%
Office of the President	\$ 43,179	0.98%
	\$ 4,406,000	100.00%

Level A Overview

Academic Affairs

	2014-15 Level A Allocation	2015-16 Level A Allocation	2016-17 Level A Allocation	2017-18 Level A Allocation	2018-19 Level A Allocation	2019-20 Level A Allocation
Prior Year Level A	78,197,156	81,720,043	89,487,778	97,039,026	101,620,042	103,952,872
Comp Increase Adj PY	1,336,120	2,396,900	351,398	93,331	559,935	742,904
Equity Increase		1,119,489	491,411			
Risk Pool Assessment (PY)	541,005	425,214	453,384	383,204	358,781	363,409
GI 2025 Funding	60,000		1,134,100	1,810,298	¹	2,200,000 ²
Restoration Benefit Pool	43,746					
Campus Adjustments	457,452	315,000	769,605	285,000	54,544	
Compensation Augmentation			4,734,554	2,367,964	1,722,979	3,439,617
New Level A Funding	1,509,778	3,964,516				3,430,353 ³
Risk Pool Assessment	(425,214)	(453,384)	(383,204)	(358,781)	(363,409)	(425,457)
Total	81,720,043	89,487,778	97,039,026	101,620,042	103,952,872	113,703,698 ⁴
Total Level A	123,215,239	134,821,034	144,295,546	151,958,176	157,276,451	171,705,993
Total % of Level A Allocation excluding centrally managed funds	66.32%	66.38%	67.25%	66.87%	66.10%	66.22%

1. \$700,000 allocated after Level A was finalized
2. \$1,400,000 = \$700,000 in 2018-19 and \$700,000 in 2019-20. Funding was made permanent in 2019-20
3. Includes \$351,000 for Average Load Increase
4. Does not include \$1,577,000 of one-time GI 2025

Level A Overview

Administration & Finance

	2014-15 Level A Allocation	2015-16 Level A Allocation	2016-17 Level A Allocation	2017-18 Level A Allocation	2018-19 Level A Allocation	2019-20 Level A Allocation
Prior Year Level A	14,832,914	15,528,260	16,617,016	17,388,798	17,800,792	18,614,927
Comp Increase Adj PY	179,354	436,308	242,192	70,296	428,069	114,276
Equity Increase		40,158	54,595			
Risk Pool Assessment (PY)	569,968	760,241	818,961	892,711	903,802	858,685
New Space	426,000	13,000	10,000	55,000		64,000
Restoration Benefit Pool	29,981					
Campus Adjustments				83,000	70,000	60,000
Compensation Augmentation			538,744	214,788	270,948	318,732
New Level A Funding	250,585	658,011				511,096
Risk Pool Assessment	(760,242)	(818,962)	(892,710)	(903,802)	(858,684)	(959,397)
Total	15,528,560	16,617,016	17,388,798	17,800,791	18,614,927	19,582,319
Total Level A	123,215,239	134,821,034	144,295,546	151,958,176	157,276,451	171,705,993
Total % of Level A Allocation excluding centrally managed funds	12.60%	12.33%	12.05%	11.71%	11.84%	11.40%

Level A Overview

Student Affairs & Enrollment Management

	2014-15 Level A Allocation	2015-16 Level A Allocation	2016-17 Level A Allocation	2017-18 Level A Allocation	2018-19 Level A Allocation	2019-20 Level A Allocation
Prior Year Level A	8,724,467	9,072,686	9,755,382	10,802,566	12,801,882	13,257,863
Comp Increase Adj PY	181,704	211,132	150,646	31,556	248,322	54,375
Equity Increase		42,444	74,874			
Risk Pool Assessment (PY)	134,787	151,620	173,464	156,313	147,890	157,897
GI 2025 Funding	438,400		376,400	1,832,377	¹	1,520,000 ²
Restoration Benefit Pool	30,663					
Campus Adjustments	(457,452)		251,525			
Compensation Augmentation			176,588	126,960	217,666	221,940
New Level A Funding	171,737	450,964				350,276
Risk Pool Assessment	(151,620)	(173,464)	(156,313)	(147,890)	(157,897)	(124,254)
Total	9,072,686	9,755,382	10,802,566	12,801,882	13,257,863	15,438,097
Total Level A	123,215,239	134,821,034	144,295,546	151,958,176	157,276,451	171,705,993
Total % of Level A Allocation excluding centrally managed funds	7.36%	7.24%	7.49%	8.42%	8.43%	8.99%

1. \$560,000 allocated after Level A was finalized

2. \$1,120,000 = \$560,000 in 2018-19 and \$560,000 in 2019-20. Funding was made permanent in 2019-20.

Level A Overview

Technology Services

	2014-15 Level A Allocation	2015-16 Level A Allocation	2016-17 Level A Allocation	2017-18 Level A Allocation	2018-19 Level A Allocation	2019-20 Level A Allocation
Prior Year Level A	7,532,366	7,755,601	8,660,161	8,687,377	9,228,494	9,683,253
Comp Increase Adj PY	61,445	139,020	102,756	17,244	186,422	21,744
Equity Increase		36,180	48,223			
Risk Pool Assessment (PY)	13,095	9,964	5,088	3,746	6,520	7,479
GI 2025 Funding			272,640	209,655	¹	280,000
Restoration Benefit Pool	28,829					
Campus Adjustments		383,566	(550,081)	206,196	80,000	
Compensation Augmentation			152,336	110,796	189,296	197,059
New Level A Funding	129,830	340,918				264,801
Risk Pool Assessment	(9,964)	(5,088)	(3,746)	(6,520)	(7,479)	(8,909)
Total	7,755,601	8,660,161	8,687,377	9,228,494	9,683,253	10,445,427
Total Level A	123,215,239	134,821,034	144,295,546	151,958,176	157,276,451	171,705,993
Total % of Level A Allocation excluding centrally managed funds	6.29%	6.42%	6.02%	6.07%	6.16%	6.08%

1. \$140,000 allocated after Level A was finalized
2. \$280,000 = \$140,000 in 2018-19 and \$140,000 in 2019-20. Funding was made permanent in 2019-20.

Level A Overview

Athletics

	2014-15 Level A Allocation	2015-16 Level A Allocation	2016-17 Level A Allocation	2017-18 Level A Allocation	2018-19 Level A Allocation	2019-20 Level A Allocation
Prior Year Level A	3,430,049	3,970,354	4,472,890	4,645,609	4,765,455	5,812,772
Comp Increase Adj PY	39,018	100,624	47,880	57,696	78,456	137,660
Equity Increase		1,992				
Risk Pool Assessment (PY)	2,535	1,248	1,328	2,205	10,342	14,949
Campus Adjustments					970,000	-
Compensation Augmentation			125,716	70,287	3,468	89,088
New Level A	500,000	400,000				81,952
Risk Pool Assessment	(1,248)	(1,328)	(2,205)	(10,342)	(14,949)	(16,123)
Total	3,970,354	4,472,890	4,645,609	4,765,455	5,812,772	6,120,298
Total Level A	123,215,239	134,821,034	144,295,546	151,958,176	157,276,451	171,705,993
Total % of Level A Allocation excluding centrally managed funds	3.22%	3.32%	3.22%	3.14%	3.70%	3.56%

Level A Overview

Advancement

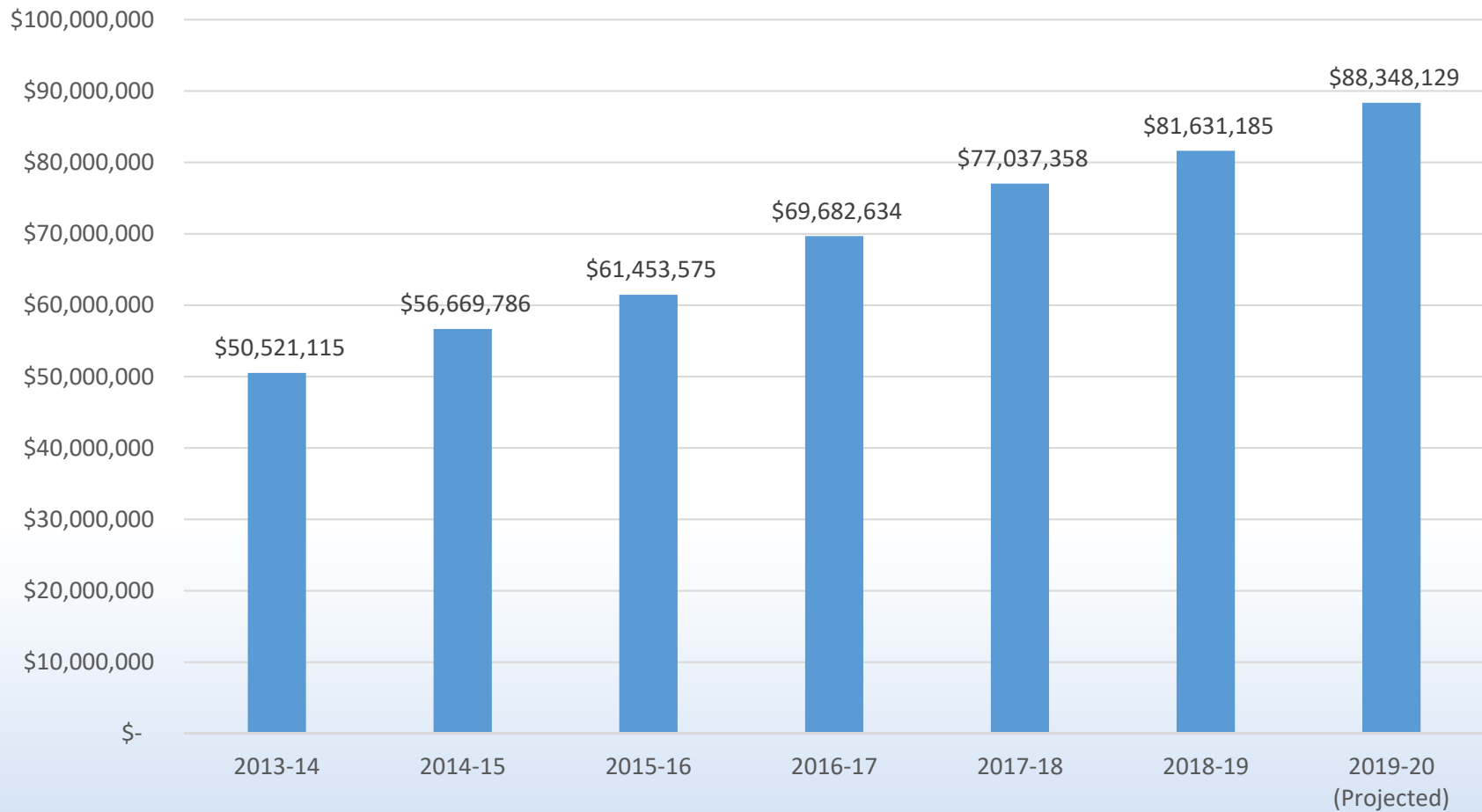
	2014-15 Level A Allocation	2015-16 Level A Allocation	2016-17 Level A Allocation	2017-18 Level A Allocation	2018-19 Level A Allocation	2019-20 Level A Allocation
Prior Year Level A	3,395,667	4,046,801	4,393,787	4,287,425	4,280,855	4,470,451
Comp Increase Adj PY	39,318	74,064	62,528	39,648	101,322	73,728
Equity Increase		13,812	15,126			
Risk Pool Assessment (PY)	22,496	27,218	18,108	26,696	37,539	51,993
Restoration Benefit Pool	116,538					
Campus Adjustments			(214,524)	(56,196)	50,000	200,000
Compensation Augmentation			39,096	20,821	52,728	51,540
New Level A	500,000	250,000				75,343
Risk Pool Assessment	(27,218)	(18,108)	(26,696)	(37,539)	(51,993)	(59,582)
Total	4,046,801	4,393,787	4,287,425	4,280,855	4,470,451	4,863,473
Total Level A	123,215,239	134,821,034	144,295,546	151,958,176	157,276,451	171,705,993
Total % of Level A Allocation excluding centrally managed funds	3.28%	3.26%	2.97%	2.82%	2.84%	2.83%

Level A Overview

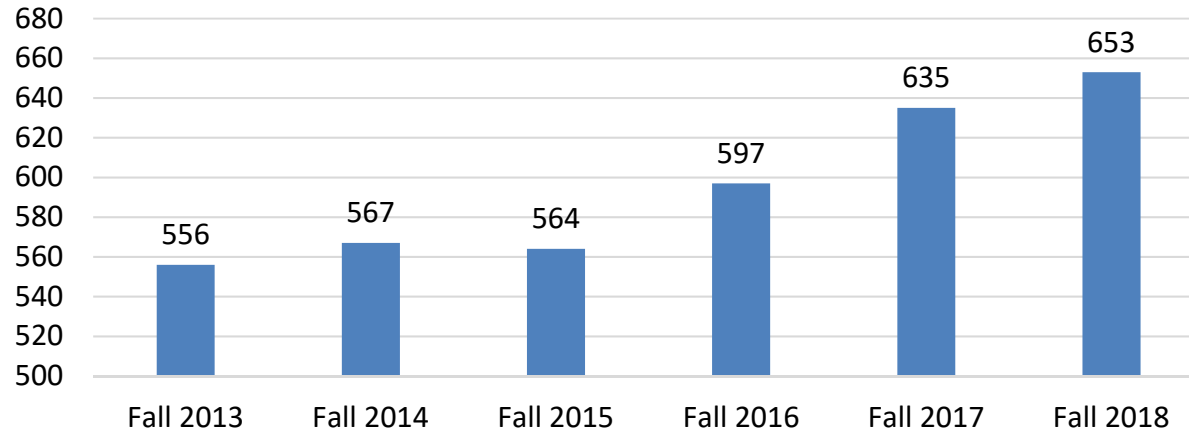
Office of the President

	2014-15 Level A Allocation	2015-16 Level A Allocation	2016-17 Level A Allocation	2017-18 Level A Allocation	2018-19 Level A Allocation	2019-20 Level A Allocation
Prior Year Level A	947,800	1,121,493	1,434,068	1,444,744	1,460,656	1,484,314
Comp Increase Adj PY	2,523	6,984	8,264	14,196	20,790	22,236
Equity Increase Adjustment						
Campus Adjustments	150,000	250,000				
Compensation Augmentation			2,412	1,716	2,868	2,952
New Level A Funding	21,170	55,591				43,179
Risk Pool Assessment	-					
Total	1,121,493	1,434,068	1,444,744	1,460,656	1,484,314	1,552,681
Total Level A	123,215,239	134,821,034	144,295,546	151,958,176	157,276,451	171,705,993
Total % of Level A Allocation excluding centrally managed funds	0.91%	1.06%	1.00%	0.96%	0.94%	0.90%

Benefit Expenditures 2013-14 to 2019-20



Tenured & Tenure Track Faculty



Tenure Density

Fall 2013	Fall 2014	Fall 2015	Fall 2016	Fall 2017	Fall 2018
56%	56%	54%	55%	55%	55%

Tenure Track Hires
Cumulative

Fall 2013	Fall 2014	Fall 2015	Fall 2016	Fall 2017	Fall 2018	Fall 2019
46	44	39	63	60	60 ¹	25
	90	129	192	252	312	337

1. 57 started in fall 2018

Note: Data is based on headcount

Source: Office of Institutional Effectiveness Census Data run November 1 annually. Tenure Track Density and Hire data obtained from Chancellor's Office and Academic Affairs.

Employees

Incremental New Hires - Staff and MPPs

2014/15	2015/16	2016/17	2017/18	Fall 2018
53	114	50	21	3

Employees by Employment Group (November 1, 2018)

	Fall 2014		Fall 2015		Fall 2016		Fall 2017		Fall 2018	
	#	%	#	%	#	%	#	%	#	%
Manager	148	6.6%	174	7.5%	168	6.9%	162	6.3%	168	6.5%
Staff	736	32.8%	767	32.9%	816	33.4%	867	33.8%	886	34.1%
Tenure/Tenure Track Faculty	567	25.3%	564	24.2%	597	24.4%	635	24.7%	653	25.2%
Non-Tenure Track Faculty	794	35.4%	829	35.5%	863	35.3%	903	35.2%	889	34.2%
Total All University	2,245	100.0%	2,334	100.0%	2,444	100.0%	2,567	100.0%	2,596	100.0%

Employees are categorized based on their primary employment status.

Includes all instructional faculty, coaches, librarians, academic-related service professionals and grant-related faculty.

Data is based on headcount

Source: Office of Institutional Effectiveness and Human Resources

2019-20 Facility Modernization Projects

Project Title	Total Project Cost
Resnick Student Union	\$ 60,000,000
Ruiz Executive Classroom Building	\$ 4,050,000
Modernization of Science Laboratories - Phase II	\$ 1,500,000
Programs for Children Expansion (ED-10 & FFS-130)	\$ 300,000
Subtotal:	\$ 65,850,000

2019-20 Systemwide Deferred Maintenance

NS Gym Fire Sprinkler Upgrade - Phase 2 (SFM MOU)	\$ 2,500,000
New Domestic Well #7 & SCADA	\$ 3,200,000
Sewer Improvements - Phase 4	\$ 1,500,000
Campus Fire Alarm System Replacement	\$ 3,600,000
HVAC Improvements	\$ 34,500,000
Subtotal:	\$ 45,300,000

Estimated Total: \$ 111,150,000